

Arizona Council of Chapters



Chapter Position Responsibilities Guide

Chapter Position Responsibilities Guide – Ver 07

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Introduction

The 2020 MOAA Council and Chapter Policies and Procedures Guide recommends that chapters “Develop a chapter operations handbook containing the chapter’s bylaws, a brief summary of job descriptions of the various leadership positions, and any other material that can help individuals understand the various duties and responsibilities.” (Refer to Leadership Development and Succession Tips on page 18).

This guide was developed by our Arizona chapters to address the latter two aspects of the aforementioned recommendation. Its purpose was to capture all the “potential” positions and responsibilities that a given chapter may require—regardless of chapter size and scope of operations—so that our individual chapters can "tailor" each of the applicable positions and responsibilities to their needs. Realistically, no one chapter will likely employ all the identified positions along with each of the listed responsibilities but this overly comprehensive guide gives us all a common means—despite our obvious diversity—to address our collective current and future challenges regarding chapter operations and leadership succession.

If you have any questions regarding the contents of the guide and/or the methodology used to develop it, please contact the Project Facilitator at knightnl@live.com or 928-287-9915.

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Update Recommendations (Add/Change/Delete)

This guide is to be considered a living document that will evolve over time through updates. Most update recommendations will occur early in the process of refining the guide and as it becomes more sorted-out the need for updates will naturally diminish, however the update recommendation process will remain in place as long as there is a facilitator to oversee it.

Updates related to responsibilities identified in the MOAA Council and Chapter Policies and Procedures Guide and the Level of Excellence application will be made automatically and do not require chapters to submit update recommendations.

Any chapter can submit update recommendations for those responsibilities derived from chapter input (i.e., those responsibilities listed throughout in [blue text](#)). For simplicity, update recommendations are limited to the following three types:

Add - A recommendation to add a responsibility to a given position (Used to address a responsibility already in practice but not yet listed in the guide or to identify responsibilities associated with a new function.)

Change - A recommendation to change the verbiage of an existing responsibility for a given position (Used to make a particular responsibility more universally applicable or correct ambiguity.)

Delete - A recommendation to delete an existing responsibility from a given position (Used to eliminate redundancy with another listed responsibility or purge a responsibility that is universally accepted as no longer applicable.)

Note: All potential update recommendations that involve deleting a responsibility from one position and adding it to another should first be weighed against simply delegating that responsibility to another position holder within the chapter. If the potential update recommendation appears to apply universally to all Arizona chapters (or at least a clear majority of them) then it should be submitted for review, however, if the practice is somewhat unique to your chapter then delegation is likely the more appropriate course. Additionally, it is important to document those responsibilities that we do choose to delegate. At a minimum, the pertinent information should be annotated in the margin of the respective pages of the position the responsibility was delegated from and that of the position the responsibility was delegated to.

Update recommendations can be made via email (preferred method) or submitted in person at an AZCOC meeting. Use the following format for update recommendations: Position / Recommended Update Description / Rationale.

Example: *Secretary / Change 4.1.(3) – “PO Box” to “mailbox” / Mailbox is a more generic term; not all chapters have PO Boxes.*

Submit update recommendations to the Project Facilitator at knightnl@live.com.

New versions of the guide will be released to reflect updates that have been incorporated. Each will contain a summary of updates to the previous version.

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Summary of Updates to the Previous Version

1. Admin Correction – Changes to the numbering of individual pages and position responsibilities have been made as appropriate to account for deletions and additions throughout the guide
2. Admin Correction – All instances of the terms “chairman” and “chairmen” have been replaced with “chair” and “chairs” respectively
3. President, Treasurer, Membership Chair, Legislative Liaison, Personal Affairs Officer, Reserve Officer Training Corps (ROTC)/Junior ROTC (JROTC) Liaison, Fundraising Committee Chair, Scholarship Committee Chair, and Committee Module (CM) Administrator – Deleted all references to “Level of Excellence (LOE) Award related responsibilities” / The extent of the respective changes was significant enough to delete all subject references and make subsequent additions where appropriate for the new set of “Level of Excellence (LOE) Award related responsibilities”
4. President – Added 1.h.-1.m. / Updates the President’s responsibilities regarding current LOE Award Objective Scoring Criteria
5. President – Added 1.n.-1.o. / Updates the President’s responsibilities regarding current LOE Award Subjective Scoring Criteria
6. Committee Module (CM) Administrator – Added 1.a.-1.n. / These former “Level of Excellence (LOE) Award related responsibilities” have been recategorized as “Arizona Chapters’ consolidated input” NOTE: Any concerns with these additions can be addressed under the normal Add/Change/Delete process
7. Employer Support of the Guard and Reserve (ESGR) Liaison – Position deleted / This action was the result of an Add/Change/Delete recommendation to delete the ESGR Liaison position; the recommendation was sent to all our chapters for opinion and a clear majority of respondents concurred with deleting the ESGR position

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Note: *Green Text* = 2020 Council and Chapter Policies and Procedures Guide responsibilities, *Red Text* = Level of Excellence (LOE) related responsibilities, and *Blue Text* = Arizona Chapters' consolidated input.

1. President. The President's responsibilities are:
 - a. Serve as the chapter's chief elected officer;
 - b. Preside at meetings of the chapter and of the board of directors;
 - c. Appoint all standing and special committees except the nominating committee;
 - d. Serve as an ex-officio member on all committees with voting rights on all except the nominating committee;
 - e. Provide direction to the chapter in establishing and maintaining programs;
 - f. Communicate to the chapter or to the board of directors information or proposals to help the chapter achieve its mission;
 - g. Serve as the chapter's principal delegate to the state council of chapters;
 - h. Ensure the chapter has designated the following key officers: President, Vice President, Secretary, Treasurer, Membership Chair, Legislative Liaison, and Surviving Spouse Liaison;
 - i. Ensure the highest attainable percentage of chapter members also maintain national MOAA membership (Ideally 95% to 100%);
 - j. Ensure the CM Administrator accesses the CM on a monthly basis at a minimum;
 - k. Ensure the chapter belongs to the state council;
 - l. Ensure key chapter officers are opted-in to receive the MOAA newsletter;
 - m. Create a MOAA Legislative Action Center account and ensure the same for the Legislative Chair/Liaison;
 - n. Ensure the key officers and committee chairs are actively engaged in chapter-level activities such as those referred to in "Subjective Scoring for Chapters" of the current Chapter LOE Rating Sheet;
 - o. Establish/Maintain internal reporting systems that accurately capture and articulate the chapter's contributions and accomplishments specifically in the areas of Advocacy, Community Engagement and Outreach, Recruiting and Retention, Leadership Succession, and Chapter Leader Training;
 - p. Perform other duties as are necessarily incident to the office of the President, such as:
 - (1) Seek and identify members to join the chapter board of directors;
 - (2) Prepare chapter social/board meeting agendas;
 - (3) Serve as chapter liaison/representative with national MOAA, local veterans/military organizations, and local community/civic organizations;
 - (4) Ensure compliance with chapter policies and procedures as outlined in applicable documents and references;
 - (5) Oversee recognition and awards programs;
 - (6) Appoint members to non-committee chapter positions;
 - (7) Provide input to the chapter newsletter;
 - (8) Oversee the preparation and timely submission of the Level of Excellence application;
 - (9) Draft and submit a "Semiannual Report to the AZCOC" twice annually in advance of the Spring and Fall AZCOC meetings by their respective published deadlines; and
 - (10) Provide guidance to chapter committees (e.g., intent, scope, budget, etc.).

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2. Vice President(s). (Note: These responsibilities were consolidated for flexibility and should be apportioned as the as the President deems appropriate.) The responsibilities for Vice President(s) are:

- a. Assist the President as required;
- b. Perform the duties of the next higher office in the event of temporary disability or absence;
- c. Ascend to the next higher office in the event of a temporary or permanent vacancy during a term or otherwise if specified by, and in accordance with, chapter bylaws or policy;
- d. Perform other duties as are necessarily incident to the office of the Vice President, such as:
 - (1) Be knowledgeable of the President's responsibilities and represent the chapter at local/state/national events in the President's absence as required;
 - (2) Serve as chairperson/member of the *(fill-in-the-blank)* committee;
 - (3) Chair ad-hoc committees involved in review of chapter policies and procedures (e.g., chapter bylaws, Chapter Operations Handbook, etc.);
 - (4) Oversee the annual independent audit of the chapter's financial records; and
 - (5) Perform other duties the President might assign.

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3. Secretary. The Secretary's responsibilities are:
- a. Provide members with timely written notification of all meetings, generally by means of a chapter newsletter;
 - b. Maintain a record of all proceedings at chapter and board meetings;
 - c. Provide board members with timely written notification of all meetings of the board of directors;
 - d. Prepare required correspondence;
 - e. Maintain and preserves the chapter's correspondence files and other records;
 - f. Prepare required reports and returns;
 - g. Maintain and safeguard valuable equipment (such as U.S. and chapter flags) belonging to the chapter;
 - h. Perform other duties that are commensurate with the office or as assigned by the board of directors or the President; such as:
 - (1) Send draft/final minutes of monthly meetings to the board of directors/all members;
 - (2) Check the chapter's mailbox weekly;
 - (3) Handle all administrative tasks at meetings (sign-ins, name tags, etc.); and
 - (4) Manage split-the-pot and door-prize drawings at monthly meetings.

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4. Treasurer. The Treasurer's responsibilities are:
- a. *Collect dues; **
 - b. *Establish and monitor electronic dues payment program through national MOAA;*
 - c. *Collect payment for programs as required; **
 - d. *Maintain a record of all monies received and expended by the chapter;*
 - e. *Make disbursements authorized by the chapter or board of directors;*
 - f. *Deposit all sums received in a federally insured financial institution approved by the board of directors;*
 - g. *Make a financial report at the annual meeting or when requested by the President;*
 - h. *Recommend to the board of directors, when appropriate, new or revised financial policies;*
 - i. *Recommend to the board of directors an annual budget;*
 - j. *Make financial records available to the board of directors for audits and upon request;*
 - k. Perform other duties as are necessarily incident to the office of the Treasurer, such as:
 - (1) *File the chapter's annual federal income tax return;*
 - (2) *Provide a financial report at monthly board of directors meetings;*
 - (3) *Provide financial records for periodic audits;*
 - (4) *Maintain historical files relative to the Treasurer responsibilities;*
 - (5) *File annual Arizona Corporation Commission registration update;*
 - (6) *Send dues reminder to each member during first week of January each year; **
 - (7) *Provide periodic dues status updates to the Membership Chair to identify those members who are delinquent; **
 - (8) *Perform follows-ups with delinquent members to request they renew their dues; and*
 - (9) *Perform other duties the President might assign.*

* These specific Treasurer responsibilities have been delegated to the Secretary in two or more chapters.

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5. Directors. (Note: There are no specific responsibilities identified in the 2020 Council and Chapter Policies and Procedures Guide for Directors.) The Directors' responsibilities are:

- a. Attend board meetings and serve as a voting member of the board of directors;
- b. Provide input to the President on issues of chapter management, finances, programs and special matters, etc.;
- c. Establish and review chapter bylaws, policies, procedures and operating instructions annually and other guiding documents and make recommendations for revision as needed;
- d. Serve as a greeter at chapter functions; and
- e. Perform other duties the President might assign.

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6. Immediate Past President. (Note: There are no specific responsibilities identified in the 2020 Council and Chapter Policies and Procedures Guide for the Immediate Past President.) The Immediate Past President's responsibilities are:

- a. *Serve as mentor to the President;*
- b. *Serve as voting member of board of directors;*
- c. *Serve as chair for standing/ad hoc committees as needed by the President;*
- d. *Serve as a greeter at chapter functions; and*
- e. *Perform other duties the President might assign.*

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7. Membership Chair. (Note: This position is a LOE Award Requirement.) The Membership Chair's responsibilities are:

- a. *Oversee the chapter's efforts to retain existing members and recruit new ones;*
- b. *Establish goals for, plans, and executes membership drives, and ensures contact with potential new recruits;*
- c. *Process membership applications;*
- d. *Maintain the chapter's electronic roster (MOAA.org/roster) with national MOAA;*
- e. *Ensure all officers and members are national MOAA members;*
- f. *Recruit committee members who will work together smoothly and productively;*
- g. Perform other duties as are necessarily incident to the office of the Membership Chair, such as:
 - (1) *Serve as the Committee Module (CM) Administrator unless that position has been specifically assigned by the President to another chapter leader (see Section 14 - CM Administrator);*
 - (2) *Maintain the chapter's membership roster;*
 - (3) *Report pertinent membership information to National MOAA (deceased members, changed contact information, etc.) in a timely manner;*
 - (4) *Report new members to national MOAA via website;*
 - (5) *Aid new members with the national/chapter membership process as needed;*
 - (6) *Forward updated membership roster to chapter officers, directors, and committee chairs whenever substantive changes are made;*
 - (7) *Provide requisite reports to the President and board of directors;*
 - (8) *Aid members with the national/chapter membership renewal process as needed;*
 - (9) *Develop a chapter recruiting brochure;*
 - (10) *Participate in local/regional events to recruit new members;*
 - (11) *Provide input to the President for the Semiannual Report to the AZCOC; and*
 - (12) *Perform other duties the President might assign.*

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8. Legislative Liaison. (Note: This position is a LOE Award Requirement.) The Legislative Liaison's responsibilities are:

- a. Carry out all duties, and ensures that chapter officers and members conduct themselves officially, in a politically nonpartisan manner;
- b. Register with MOAA's Legislative Action Center (MOAA.org/takeaction);
- c. Coordinate with the council's Legislative Chair to execute the annual legislative plan in applicable congressional districts;
- d. Establish and maintain good working relationships with local, state, and national legislators;
- e. Liaise with other local organizations concerned with military, veteran, or family issues;
- f. Monitor local, state, and national legislative developments that might affect servicemembers, veterans, and retirees and their families;
- g. Keep the chapter's board of directors and members informed about legislative developments;
- h. Recommend to the chapter's board of directors, when appropriate, new or revised policies or legislative objectives;
- i. Disseminate to chapter members, but not the general public, the records and positions of elected official and their key staff members and candidates for local, state, and national political offices in the chapter's area on matters affecting servicemembers, veterans, and retirees and their families;
- j. Taking care to avoid any appearance of bias, arrange, as desired, for elected officials and candidates for public office to speak at chapter meetings, so long as opponents are also invited in the case of candidates;
- k. As desired, prepare and submit written questions on selected issues to the candidates and publishes replies to chapter members;
- l. Perform other duties as are necessarily incident to the office of the Legislative Liaison, such as:
 - (1) Provide articles for chapter newsletter on legislative news and issues;
 - (2) Solicit supporting documents that may be useful in supporting legislation and providing that information in a timely fashion;
 - (3) Provide input to the President for the Semiannual Report to the AZCOC; and
 - (4) Perform other duties the President might assign.

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9. Personal Affairs Officer. The Personal Affairs Officer's responsibilities are:
- a. Serve as the primary point of contact for issues associated with military rights and entitlements, with emphasis on survivor benefits information;
 - b. In coordination with the Surviving Spouse Liaison, as appropriate, in a case of serious illness or death, expresses sympathy to the next-of-kin and offers assistance (don't duplicate or interfere with the efforts of service casualty assistance officers);
 - c. Keep members informed, generally by means of a chapter's newsletter, about facilities and services available in the area such as commissaries, exchanges, hospitals, and officers' clubs;
 - d. Create a library of personal affairs publications, including all MOAA personal affairs publications (MOAA.org/pubs) as well as information available from local VA and Social Security offices;
 - e. Maintain a current list of resources, including:
 - (1) The Defense Finance and Accounting Service Center and the finance centers for the other uniformed services;
 - (2) The nearest VA regional office: 800-827-1000
 - (3) The nearest Social Security office: 800-772-1213
 - (4) National MOAA's benefits and finance experts
 - (5) Local veterans' service organizations, such as the American Legion, the Disabled American Veterans, and the Veterans of Foreign Wars;
 - f. Perform other duties as are necessarily incident to the office of the Personal Affairs Officer, such as:
 - (1) Ensure chapter members understand the scope and depth of personal affairs assistance and resources available to them;
 - (2) Keep the chapter informed of members that are seriously ill, pending surgery or prolonged treatment, or have passed (to include memorial service details);
 - (3) Update chapter members whenever there are changes to personal affairs assistance and resources;
 - (4) Maintain an up-to-date library of publications (e.g., MOAA, federal/state/local government, etc.) covering applicable member benefits and entitlements;
 - (5) Provide input to the President for the Semiannual Report to the AZCOC; and
 - (6) Perform other duties the President might assign.

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10. Surviving Spouse Liaison. (Note: This position is a LOE Award Requirement.) The Surviving Spouse Liaison's responsibilities are:

- a. [Be a MOAA member in good standing—does] not need to be a surviving spouse;
- b. Serve as the subject-matter expert on legislative and other topics related to surviving spouses;
- c. Work directly with national MOAA's Surviving Spouse Advisory Council (MOAA.org/ssac), the council Surviving Spouse Liaison, and other resource organizations;
- d. Develop opportunities to encourage, engage, and educate surviving spouses as fully participating members of MOAA;
- e. Perform other duties as are necessarily incident to the office of the Surviving Spouse Liaison, such as:
 - (1) Serve as liaison/central point of contact for surviving spouse members with national MOAA, AZCOC and other applicable organizations;
 - (2) Assist the President with all surviving spouse matters;
 - (3) Coordinate activities among surviving spouse members and provide leadership;
 - (4) Research and respond to inquiries from surviving spouse members regarding their interests or concerns;
 - (5) Provide articles for chapter newsletter on surviving spouse member matters;
 - (6) Assist the Membership Chair with recruiting surviving spouse members;
 - (7) Mail letters/cards to surviving spouse members without email access to inform them of upcoming surviving spouse related chapter events and encourage their participation;
 - (8) Contact surviving spouse members with information received from SSAC and the national MOAA Legislative Chair;
 - (9) Contact recently widowed spouses to provide information about MOAA surviving spouse membership and invite them to participate;
 - (10) Send sympathy cards to recent widows and get-well cards to surviving spouse members recovering from surgery and/or illness;
 - (11) Solicit financial support from the chapter for surviving spouse member projects;
 - (12) Provide input to the President for the Semiannual Report to the AZCOC; and
 - (13) Perform other duties the President might assign.

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11. Transition Liaison/Networking Representative. The Transition Liaison/Networking Representative's responsibilities are:

- a. Serve as the primary point of contact in the chapter for MOAA members and their spouses who are in the process of relocating to the chapter's geographic area;
- b. Share job opportunities and local networking opportunities with servicemembers in transition;
- c. [Be] familiar with and maintain contact with national MOAA's networking program;
- d. As desired, attend and promote transition events in the area;
- e. Work with the Membership Chair to ensure new MOAA members are invited to join the chapter;
- f. Perform other duties as are necessarily incident to the office of the Transition Liaison/Networking Representative, such as:
 - (1) Serve as chapter point of contact for the AZCOC Transition Coordinator;
 - (2) Forward information received from the AZCOC Transition Coordinator deemed appropriate for dissemination to chapter members;
 - (3) Provide articles for chapter newsletter on transition news and issues;
 - (4) Provide input to the President for the Semiannual Report to the AZCOC; and
 - (5) Perform other duties the President might assign.

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12. Programs Officer. The Programs Officer's responsibilities are:

- a. Plan and execute a program of activities consistent with the purposes of the chapter and the desires of the membership;
- b. Perform other duties as are necessarily incident to the office of the Programs Officer, such as:
 - (1) Have a speaker who is available on short notice in reserve in case a speaker cancels at the last moment;
 - (2) Develop programs, schedules, dates, locations, menus, etc. for chapter meetings;
 - (3) Coordinate audio/visual equipment to suit each program's requirements;
 - (4) Provide requisite reports to the President and board of directors;
 - (5) Send out meeting and activity reminders by email to the membership (or by regular mail or phone calls to those who don't use email);
 - (6) Plan and/or coordinate other chapter activities;
 - (7) Submit monthly meeting announcements to the local newspaper and chapter newsletter;
 - (8) Receive and record reservations for luncheons/dinners;
 - (9) Notify restaurant of monthly luncheon/dinner orders and attendee count;
 - (10) Assist with monthly meeting set-up and closure (e.g., flags, podium, etc.);
 - (11) Arrange for workshops and other special activities;
 - (12) Provide input to the President for the Semiannual Report to the AZCOC; and
 - (13) Perform other duties the President might assign.

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13. Communications Director/Newsletter Editor. The Communications Director/Newsletter Editor's responsibilities are:

- a. Publish a paper or electronic monthly or periodic newsletter to the members;
- b. Send a copy of each newsletter to national MOAA Council and Chapter Affairs;
- c. Establish and maintain social media accounts as necessary and possible;
- d. Perform other duties as are necessarily incident to the office of the Communications Director/Newsletter Editor, such as:
 - (1) Solicit newsletter input from chapter officers, program chairs, liaisons, the Chapter Historian, members, etc.;
 - (2) Provide a forum for items of interest for members who miss the meetings;
 - (3) Manage the newsletter's format and layout;
 - (4) Provide a forum to introduce new chapter members and chapter meeting guests;
 - (5) Solicit the most current contact information from the Committee Module Administrator each month in preparation for newsletter distribution;
 - (6) Review local community calendar for items of interest for inclusion in the newsletter;
 - (7) Distribute PDF copies of the newsletter to those members with email accounts;
 - (8) Coordinate printing and distribution of any hardcopy chapter newsletters; and
 - (9) Perform other duties the President might assign.

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14. Committee Module (CM) Administrator. (Note: There are no specific responsibilities identified in the 2020 Council and Chapter Policies and Procedures Guide for the CM Administrator.) The CM Administrator's responsibilities are:

Note: The CM Administrator position should be deemed a collateral duty of the Membership Chair unless it has been specifically assigned by the President to another chapter leader.

- a. Obtain login credentials from MOAA;
- b. Perform a comprehensive CM* review/update between 1 January and 31 March each year;
- c. Periodically verify national MOAA membership status of chapter members;
- d. Confirm chapter officers are national MOAA members or the spouse of a national MOAA member in good standing;
- e. Ensure timely CM update of chapter officer positions following elections and related occurrences;
- f. Ensure the CM properly reflects those individuals designated as Legislative Chair, Membership Chair, and Surviving Spouse Liaison;
- g. Ensure CM access and use is in strict accordance with the current Council and Chapter CM Instructions;
- h. Periodically verify the accuracy of Member Records and Officer Positions and that no duplicate membership records exist;
- i. If assigned to a position other than the Membership Chair, coordinate with the Membership Chair regarding changes to the membership roster;
- j. Add new chapter members to the CM;
- k. Add start and/or end dates for chapter officer and committee positions;
- l. Ensure satellite members are reflected in host chapter CM, if applicable;
- m. Review monthly Near Real Time (NRT) potential member recruitment lists;
- n. Master the ability to sort, export, print, and email CM records;
- o. Ensure all CM data and records are maintained in a secure manner, password-protected, and accessible only by authorized chapter leaders;
- p. Contact MOAA Member Service Center (MSC) at 800-234-6622 or MSC@moaa.org regarding CM related questions or recommendations; and
- q. Perform other duties the President might assign.

* The CM provides access to national MOAA's database to view, change, export, and update member and officer roster information. Additionally, national MOAA assigns CM access to chapter Presidents and Membership Chairs by default, however, designated chapter leaders can be given access if requested by the chapter president.

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15. Public Relations Liaison. (Note: There are no specific responsibilities identified in the 2020 Council and Chapter Policies and Procedures Guide for the Public Relations Liaison.) The Public Relations Liaison's responsibilities are:

- a. Provide general information to local media outlets regarding chapter meeting dates, time, location, contact/RSVP information;
- b. Provide specific information to local media outlets that will help promote upcoming chapter events (e.g., fundraisers, membership drives, etc.);
- c. Provide information to local media outlets on the outcome of newsworthy chapter activities (e.g., veteran support projects, community service, scholarship award winners, etc.);
- d. Develop list of local community organizations that the chapter wishes to support along with their up-to-date contact information;
- e. Provide periodic contact with supported local community organizations as needed;
- f. Ensure all chapter activities are documented through photographs (and video when appropriate) and share the most representative/inclusive photographs with the Communications Director/Newsletter Editor;
- g. Support local community organizations with mutual programs of interest; and
- h. Perform other duties the President might assign.

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16. Webmaster. (Note: There are no specific responsibilities identified in the 2020 Council and Chapter Policies and Procedures Guide for the Web Master.) The Web Master's responsibilities are:

- a. Review the Council and Chapter Communications section of the MOAA website for information regarding establishing, improving, and promoting a chapter website;
- b. Keep the chapter's website up-to-date;
- c. Keep chapter members informed of chapter website address and content therein;
- d. Solicit and coordinate input from chapter members; and
- e. Perform other duties the President might assign.

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17. Chaplain. (Note: There are no specific responsibilities identified in the 2020 Council and Chapter Policies and Procedures Guide for the Chaplain.) The Chaplain's responsibilities are:

- a. Provide invocations, benedictions and other prayers as appropriate when requested at chapter meetings and events;
- b. Keep the President informed as to the ways and extent the chapter can assist with requests the Chaplain receives from members in need;
- c. Assist the Personal Affairs Officer—if requested—in expressing sympathy to the next-of-kin and offer assistance as needed in cases of serious illness or death; and
- d. Perform other duties the President might assign.

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18. Reserve Officer Training Corps (ROTC)/Junior ROTC (JROTC) Liaison. (Note: There are no specific responsibilities identified in the 2020 Council and Chapter Policies and Procedures Guide for the ROTC/JROTC Liaison.) The ROTC/JROTC Liaison's responsibilities are:

- a. Develop list of area schools who offer JROTC and ROTC Programs with contact information including commanders' names, emails, phone numbers, etc.;
- b. Contact each ROTC/JROTC school in your respective area and inform them of MOAA and its programs to recognize outstanding cadets, to include presenting medals, certificates, Gold Bars, etc.;
- c. Order MOAA Award Sets (medals) from MOAA by 1 February of each year;
- d. Contact POC for each school to request name of respective awardees and awards ceremony details;
- e. Coordinate MOAA presenters at school graduation ceremonies to present medals, etc. to cadets;
- f. Develop/maintain continuity folder/book with detailed program policies and procedures;
- g. Order Gold Bars from MOAA by 1 February of each year;
- h. Provide article on program for chapter newsletter;
- i. Order supplemental items as required (e.g., certificates, flags, etc.);
- j. Brief program details and results during monthly chapter meeting;
- k. Offer/solicit/coordinate MOAA guest speakers for ROTC/JROTC classes;
- l. Provide input to the President for the Semiannual Report to the AZCOC; and
- m. Perform other duties the President might assign.

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19. Fundraising Committee Chair. (Note: There are no specific responsibilities identified in the 2020 Council and Chapter Policies and Procedures Guide for the Fundraising Committee Chair.) The Fundraising Committee Chair's responsibilities are:

- a. *Oversee fundraising efforts specific to the chapter's general fund (vice scholarship fund);*
- b. *Coordinate with the President and the board of directors to determine fundraising needs (e.g., chapter social events, membership recruiting events, community service efforts, etc.);*
- c. *Develop a fundraising plan relative to the determined need and present it to the President and the board of directors for review and approval;*
- d. *Work with the Treasurer to setup up and maintain a general fundraising account;*
- e. *Recruit committee members who will work together smoothly and productively;*
- f. *Provide input to the President for the Semiannual Report to the AZCOC; and*
- g. *Perform other duties the President might assign.*

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20. Scholarship Committee Chair. (Note: There are no specific responsibilities identified in the 2020 Council and Chapter Policies and Procedures Guide for the Scholarship Committee Chair.) The

- a. Develop scholarship application form, including criteria and cover letter;
- b. Develop list of applicable local schools with names of guidance counselors;
- c. Participate in monthly member meetings to explain scholarship program status and request donations;
- d. Work closely with the ROTC/JROTC Liaison to ensure supported ROTC/JROTC units are aware of applicable chapter scholarship opportunities;
- e. Lead Scholarship Committee efforts in reviewing applications and determining winners;
- f. Coordinate with the Treasurer to determine funds available for scholarships;
- g. Act as focal point for applicant questions;
- h. Develop and maintain continuity folder/book with detailed program policies and procedures;
- i. Provide the status of selection process and the name of the eventual awardees to the board of directors and Communications Director/Newsletter Editor;
- j. Oversee fundraising efforts specific to the chapter's scholarship fund (vice general fund);
- k. Explore cooperative corporate/foundation fundraising opportunities;
- l. Announce and award scholarships to winners at meeting;
- m. Invite winners and family members to scholarship award luncheon/dinner;
- n. Work with the Treasurer to setup up and maintain a scholarship fundraising account;
- o. Recruit committee members who will work together smoothly and productively;
- p. Provide input to the President for the Semiannual Report to the AZCOC; and
- q. Perform other duties the President might assign.

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21. Chapter Historian. (Note: There are no specific responsibilities identified in the 2020 Council and Chapter Policies and Procedures Guide for the Chapter Historian.) The Chapter Historian's responsibilities are:

- a. Assist with the preservation of the chapter's key documents and historical records;
- b. Maintain a file of chapter officers, activities, and programs;
- c. Submit articles periodically for the chapter newsletter about chapter history;
- d. Assist the President with the preparation of the LOE award submission;
- e. Submit noteworthy items to AZCOC to support their efforts to promote Arizona chapters; and
- f. Perform other duties the President might assign.

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22. Parliamentarian. (Note: There are no specific responsibilities identified in the 2020 Council and Chapter Policies and Procedures Guide for the Parliamentarian.) The Parliamentarian's responsibilities are:

- a. Ensure proper meeting rules are followed;
- b. Advise the President, members, committees, and the board of directors on matters of parliamentary procedure as requested;
- c. Maintain a copy of the current "*Robert's Rules of Order*" and have it present along with a copy of the chapter bylaws whenever official chapter business is to be conducted;
- d. Inform the President of parliamentary procedure errors that affect members' basic rights; and
- e. Perform other duties the President might assign.